

## Consolidated Statement of Financial Position

	Fiscal 2023 (Reference) (As of March 31, 2024)	Fiscal 2024 (As of March 31, 2025)
	(Millions of yen)	
<b>(Assets)</b>		
<b>Current assets</b>	<b>5,854,597</b>	<b>6,597,843</b>
Cash and cash equivalents	705,367	866,242
Trade receivables and contract assets	2,991,316	3,496,340
Inventories	1,510,647	1,566,282
Investments in securities and other financial assets	331,280	318,421
Other current assets	315,987	350,558
<b>Non-current assets</b>	<b>6,366,687</b>	<b>6,686,970</b>
Investments accounted for using the equity method	816,434	836,231
Investments in securities and other financial assets	320,101	349,567
Property, plant and equipment	1,221,842	1,341,537
Goodwill	2,371,678	2,486,823
Other intangible assets	1,178,750	1,199,996
Other non-current assets	457,882	472,816
<b>Total assets</b>	<b>12,221,284</b>	<b>13,284,813</b>
<b>(Liabilities)</b>		
<b>Current liabilities</b>	<b>4,802,600</b>	<b>5,907,845</b>
Short-term debt	37,827	73,146
Current portion of long-term debt	187,486	368,818
Other financial liabilities	266,245	280,227
Trade payables	1,399,699	1,572,764
Accrued expenses	697,471	736,286
Contract liabilities	1,658,435	2,196,193
Other current liabilities	555,437	680,411
<b>Non-current liabilities</b>	<b>1,559,081</b>	<b>1,345,551</b>
Long-term debt	954,709	764,152
Retirement and severance benefits	246,231	247,497
Other non-current liabilities	358,141	333,902
<b>Total liabilities</b>	<b>6,361,681</b>	<b>7,253,396</b>
<b>(Equity)</b>		
<b>Hitachi, Ltd. stockholders' equity</b>	<b>5,703,705</b>	<b>5,847,091</b>
Common stock	463,417	464,384
Capital surplus	-	-
Retained earnings	4,084,729	4,350,503
Accumulated other comprehensive income	1,160,550	1,040,791
Treasury stock, at cost	(4,991)	(8,587)
<b>Non-controlling interests</b>	<b>155,898</b>	<b>184,326</b>
<b>Total equity</b>	<b>5,859,603</b>	<b>6,031,417</b>
<b>Total liabilities and equity</b>	<b>12,221,284</b>	<b>13,284,813</b>

## Consolidated Statement of Profit or Loss

	Years ended March 31	
	2024 (Reference)	2025
	(Millions of yen)	
Revenues	9,728,716	9,783,370
Cost of sales	(7,146,629)	(6,962,527)
<b>Gross profit</b>	<b>2,582,087</b>	<b>2,820,843</b>
Selling, general and administrative expenses	(1,826,271)	(1,849,237)
Other income	116,653	49,665
Other expenses	(97,184)	(143,023)
Financial income	17,388	53,944
Financial expenses	(10,015)	(12,905)
Share of profits (losses) of investments accounted for using the equity method	75,284	58,320
<b>Earnings before interest and taxes (EBIT)</b>	<b>857,942</b>	<b>977,607</b>
Interest income	38,781	32,038
Interest charges	(70,922)	(46,912)
<b>Income before income taxes</b>	<b>825,801</b>	<b>962,733</b>
Income taxes	(199,053)	(305,868)
<b>Net income</b>	<b>626,748</b>	<b>656,865</b>
Net income attributable to:		
Hitachi, Ltd. stockholders	589,896	615,724
Non-controlling interests	36,852	41,141

## Consolidated Statement of Comprehensive Income (Supplementary Information)

	Years ended March 31	
	2024	2025
	(Millions of yen)	
Net income	626,748	656,865
Other comprehensive income (OCI)		
Items not to be reclassified into net income		
Net changes in financial assets measured at fair value through OCI	45,156	(6,577)
Remeasurements of defined benefit plans	13,872	9,001
Share of OCI of investments accounted for using the equity method	1,437	(830)
Total items not to be reclassified into net income	60,465	1,594
Items that can be reclassified into net income		
Foreign currency translation adjustments	354,395	(86,628)
Net changes in cash flow hedges	14,915	(4,771)
Share of OCI of investments accounted for using the equity method	22,025	(3,906)
Total items that can be reclassified into net income	391,335	(95,305)
Other comprehensive income (OCI)	451,800	(93,711)
Comprehensive income	1,078,548	563,154
Comprehensive income attributable to:		
Hitachi, Ltd. stockholders	1,013,811	523,435
Non-controlling interests	64,737	39,719

## Consolidated Statement of Changes in Equity (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Common stock	Capital surplus	Retained earnings	Accumulated other comprehensive income	Treasury stock, at cost	Total Hitachi, Ltd. stockholders' equity	Non-controlling interests	Total equity
Balance at beginning of year	463,417	-	4,084,729	1,160,550	(4,991)	5,703,705	155,898	5,859,603
Changes in equity								
Reclassified into retained earnings			1,668	(1,668)		-		-
Net income			615,724			615,724	41,141	656,865
Other comprehensive income				(92,289)		(92,289)	(1,422)	(93,711)
Dividends to Hitachi, Ltd. stockholders			(189,207)			(189,207)		(189,207)
Dividends to non-controlling interests							(28,608)	(28,608)
Acquisition of treasury stock					(200,285)	(200,285)		(200,285)
Sales of treasury stock		(843)			1,091	248		248
Cancellation of treasury stock		(195,598)			195,598	-		-
Issuance of new shares	967	966				1,933		1,933
Transfer to capital surplus from retained earnings		162,411	(162,411)			-		-
Changes in non-controlling interests		33,064		(25,802)		7,262	17,317	24,579
Total changes in equity	967	-	265,774	(119,759)	(3,596)	143,386	28,428	171,814
Balance at end of year	464,384	-	4,350,503	1,040,791	(8,587)	5,847,091	184,326	6,031,417

## Consolidated Statement of Cash Flows (Supplementary Information)

	Years ended March 31	
	2024	2025
	(Millions of yen)	
Cash flows from operating activities		
Net income	626,748	656,865
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	451,525	431,534
Impairment losses	29,668	92,135
Income taxes	199,053	305,868
Share of (profits) losses of investments accounted for using the equity method	(75,284)	(58,320)
Financial income and expenses	21,824	8,485
Net (gain) loss on business reorganization and others	(97,048)	(29,638)
(Gain) loss on sale of property, plant and equipment	(17,857)	(18,891)
Change in trade receivables and contract assets	40,206	80,043
Change in inventories	(88,320)	(42,775)
Change in trade payables	7,327	66,257
Change in accrued expenses	54,016	46,675
Change in retirement and severance benefits	(5,193)	(39,858)
Other	(34,598)	(35,769)
Subtotal	1,112,067	1,462,611
Interest received	38,655	28,467
Dividends received	29,963	35,854
Interest paid	(69,165)	(50,093)
Income taxes paid	(154,908)	(304,599)
Net cash provided by (used in) operating activities	956,612	1,172,240
Cash flows from investing activities		
Purchase of property, plant and equipment	(232,874)	(246,847)
Purchase of intangible assets	(152,271)	(144,801)
Proceeds from sale of property, plant and equipment, and intangible assets	45,048	46,379
Purchase of investments in securities and other financial assets (including investments in subsidiaries and investments accounted for using the equity method)	(70,622)	(292,420)
Proceeds from sale of investments in securities and other financial assets (including investments in subsidiaries and investments accounted for using the equity method)	265,693	73,395
Other	13,483	(9,356)
Net cash provided by (used in) investing activities	(131,543)	(573,650)
Free cash flows	825,069	598,590
Cash flows from financing activities		
Change in short-term debt, net	(550,170)	31,992
Proceeds from long-term debt	105,130	92,768
Payments on long-term debt	(301,507)	(174,532)
Proceeds from payments from non-controlling interests	487	43,591
Dividends paid to Hitachi, Ltd. stockholders	(144,343)	(189,057)
Dividends paid to non-controlling interests	(32,345)	(28,569)
Acquisition of common stock for treasury	(100,458)	(200,285)
Proceeds from sales of treasury stock	62	8
Purchase of shares of consolidated subsidiaries from non-controlling interests	(1,763)	(38)
Net cash provided by (used in) financing activities	(1,024,907)	(424,122)
Effect of exchange rate changes on cash and cash equivalents	71,922	(13,593)
Change in cash and cash equivalents	(127,916)	160,875
Cash and cash equivalents at beginning of year	833,283	705,367
Cash and cash equivalents at end of year	705,367	866,242

## Notes to Consolidated Financial Statements

(Notes on Important Matters for Basis of Presentation of Consolidated Financial Statements)

1. Basis of presentation  
The consolidated financial statements presented herein, under Article 120, Paragraph 1 of the Regulations of Companies' Financial Statements, have been prepared in conformity with International Financial Reporting Standards (hereinafter "IFRS"). However, under the second sentence of the above provision, some descriptions and notes required under IFRS are omitted.
2. Scope of consolidation and application of equity method  
The number of consolidated subsidiaries is 618 and the number of equity-method affiliates is 376.
3. Accounting standard for income and expenses  
The Company recognizes revenue in accordance with the following five-step approach.
  - Step 1: Identify the contract(s) with a customer
  - Step 2: Identify the performance obligations in the contract
  - Step 3: Determine the transaction price
  - Step 4: Allocate the transaction price to the performance obligations in the contract
  - Step 5: Recognize revenue when (or as) the Company satisfies a performance obligation

The Company offers multiple solutions to meet its customers' needs which may involve the delivery or performance of multiple elements, such as goods or services. When the Company enters into multiple contracts for providing the goods or services, related contracts are combined based on interdependencies between each contract's consideration and the time the Company entered into such contracts, and the transaction price is allocated to each performance obligation on the basis of the relative stand-alone selling prices of each distinct goods or services for the purpose of recognizing revenue.

In estimating the stand-alone selling price, the Company considers various factors such as market conditions, entity-specific factors and information about the customer or situation of customer.

The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer. Variable consideration, such as discounts and rebates, is included in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. The promised amount of consideration does not include a significant financing component.

For a performance obligation satisfied over time, the Company measures its progress towards complete satisfaction of that performance obligation based on the costs incurred or the period of services being provided in consideration of the nature of the goods and services for the purpose of recognizing revenue. When the Company cannot reasonably measure the progress, revenue is recognized only to the extent of the costs incurred.

The Company recognizes the incremental costs of obtaining a contract with a customer and the costs directly related to fulfilling a contract as an asset if those costs are expected to be recovered, and those assets are amortized based on the methods used to recognize revenue of the goods or services to which the assets relate. The Company recognizes the incremental costs of obtaining a contract as an expense when incurred if the amortization period of the asset is less than one year.

Revenue recognition under long-term projects requires significant assumptions about the estimated total cost, estimated total selling price, risk associated with the contract, and other factors. These estimates are subject to variance of uncertain economic conditions in the future and may vary due to a variety of reasons beyond our control. The Company reviews these estimates on an ongoing basis and reflects them in accounting practices.

#### 4. Financial assets

##### Financial assets measured at amortized cost

Financial assets are subsequently measured at amortized cost when they meet the following requirements:

- The financial asset is held within a business model the objective of which is to hold the asset to collect contractual cash flows.
- The contractual terms of the financial asset provide cash flows on specified dates that are solely payments of principal and interest on the principal amount outstanding.

Financial assets measured at amortized cost are initially measured at fair value (including direct transaction costs). The carrying amount of financial assets measured at amortized cost is subsequently measured using the effective interest method.

##### Financial assets measured at fair value through other comprehensive income

The Company holds certain equity instruments with the purpose of expanding its revenue base by maintaining and strengthening business relations with the investees. These equity instruments are classified as Financial assets measured at fair value through other comprehensive income by designation. They are initially and subsequently measured at fair value, and the changes in fair value are recognized in OCI. The cumulative amount of OCI is recognized in equity as AOCI. Dividends on equity instruments designated as fair value through other comprehensive income are recognized in profit or loss, except where they are considered to be a return of the investment.

##### Financial assets measured at fair value through profit or loss

Equity instruments not designated as Financial assets measured at fair value through other comprehensive income and debt instruments not classified as financial assets measured at amortized cost are classified as Financial assets measured at fair value through profit or loss. These instruments are subsequently measured at fair value and the changes in fair value are recognized in profit or loss.

##### Impairment of financial assets

The Company evaluates allowance for doubtful receivables depending on whether the credit risk has increased significantly since initial recognition, if the credit risk has increased significantly since initial recognition, the allowance for doubtful receivables is measured at the amount equal to the lifetime expected credit losses on the financial assets, if the credit risk has not increased significantly since initial recognition, the allowance for doubtful receivables is measured at the amount equal to 12-month expected credit losses. However, for trade receivables, contract assets, and lease receivables, allowance for doubtful receivables is always measured at the amount equal to the lifetime expected credit losses. Whether credit risk has increased significantly is determined based on changes in the risk of default and changes in expected credit losses are recognized in profit or loss as impairment losses.

#### 5. Inventories

Inventories are stated at the lower of cost or net realizable value. Cost is determined by the specific identification method or by the moving average method for finished goods, semi-finished goods and work in process, and generally by the moving average method for raw materials. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to sell.

#### 6. Property, plant and equipment, Goodwill and Other intangible assets

##### Property, plant and equipment

Property, plant and equipment are measured using the cost model and stated at the cost less accumulated depreciation and accumulated impairment losses. Each asset is depreciated mainly using the straight-line method over its estimated useful lives. Right-of-use asset is depreciated from the commencement date of the lease to the earlier of the end of the useful life of the underlying asset or the end of the lease term on a straight-line basis.

##### Goodwill and Other intangible assets

Other intangible assets with finite useful lives are measured using the cost model and stated at the cost less accumulated amortization and accumulated impairment losses. Each asset is amortized mainly using the straight-line method over its estimated useful lives.

Goodwill and Other intangible assets with indefinite useful lives are stated at the cost less accumulated impairment losses.

##### Impairment losses

For each non-financial asset, the Company reviews the carrying amount and tests for impairment when there are events or circumstances indicating an asset's carrying amount may not be recoverable. For an asset that does not generate cash flows that are largely independent of the cash flows from other assets, the Company considers indicators of impairment based on a cash generating unit (CGU) or a group of CGUs. Irrespective of any indicators of impairment, the Company tests Goodwill and Other intangible assets with indefinite-lives for impairment annually by estimating the recoverable amount of each CGU (or group of CGUs) to which such assets are allocated.

7. Accounting methods for retirement and severance benefits

The Company and certain subsidiaries have defined benefit pension plans, severance lump-sum payment plans and defined contribution pension plans to provide retirement and severance benefits to employees.

(1) Defined Benefit Plans

Defined benefit plans include defined benefit pension plans and severance lump-sum payment plans. The present value of defined benefit obligations and retirement benefit costs are measured based on the projected unit credit method. The present value of defined benefit obligations and the fair value of plan assets are remeasured as of the end of reporting period. Actuarial differences arising during the year and changes in fair value of plan assets (excluding interest income) are recognized in OCI and are not subsequently reclassified into profit or loss. Any prior service cost, which arises at the time of a plan amendment, is recognized immediately in profit or loss when such an amendment occurs.

The present value of defined benefit obligations less the fair value of plan assets is presented as the net amount of defined benefit liability or asset in non-current liabilities or assets. When a defined benefit plan has a surplus, the net defined benefit asset is limited to the asset ceiling, which is the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.

(2) Defined Contribution Plans

Defined contribution pension plans are post-employment benefit plans in which the employer pays a certain amount of premiums to a third-party asset manager but has no legal or constructive obligation to pay in excess of such contributions. Contributions to the defined contribution plans are recognized in profit or loss in the period when the service is provided by the employees.

On April 1, 2023, all the subsidiaries participating in the Hitachi Pension Fund have completed changing their pension plans from defined benefit pension plan to risk-sharing corporate pension plan for current employees. Under this plan, a risk reserve contribution is determined in advance in accordance with the rules governing the plan, and the pension benefits are adjusted annually based on the financial position of the plan to maintain balanced finance.

In terms of the corresponding accounting treatments for retirement benefits, risk-sharing corporate pension plans, for which an entity accepts contribution obligations to the extent stipulated in the rules but has no further obligations to make any additional contributions, are classified as defined contribution plans. Since this risk-sharing corporate pension plan, which the Company and the consolidated subsidiaries have introduced, imposes no additional contribution obligations, it is classified as defined contribution plan.

(Notes on Accounting Estimates)

1. Allowance for doubtful receivables (The ending balance of Allowance for doubtful receivables of 140,475 million yen from trade receivables and contract assets, and 2,591 million yen from other receivables)

Calculation methods for Allowance for doubtful receivables are described in the note 4 in the "Notes on Important Matters for Basis of Presentation of Consolidated Financial Statements".

Expected credit losses are measured by taking the probability weighted average of the discounted present values of differences between the total amount of the contractual cash flows and the total amount of cash flows expected to be received in the future from the financial assets. If one or more events occur, such as overdue payments, extended payment terms, negative evaluation by third party credit rating agencies, and/or a deterioration in financial position and operating results, including capital deficit, the financial assets are individually assessed as credit-impaired financial assets and expected credit losses are measured based mainly on historical credit loss experience, future collectible amounts and other factors. The expected credit losses on the financial assets that are not credit-impaired are measured through collective assessment based mainly on provision rates depending on historical credit loss experience adjusted by the current and future economic situation and other factors, if necessary.

Expected credit losses are determined based on the best estimates and judgements but may be affected by deterioration of customers' financial conditions in the future or by variance of uncertain economic conditions in the future.

2. Impairment of Property, Plant and Equipment, Goodwill and Other Intangible Assets (Impairment losses of (92,135) million yen)

The calculation method used in determining impairment of property, plant and equipment, goodwill and other intangible assets are described in note 6 in the "Notes on Important Matters for Basis of Presentation of Consolidated Financial Statements". The Company measures the recoverable amount of an asset or a CGU (or a group of CGUs) as the higher of fair value less costs of disposal and value in use. In measuring fair values, the Company and its subsidiaries primarily use the income approach (present value technique) based on the estimated future cash flows expected to result from the use of the asset and its eventual disposal or the market approach to derive reasonable estimates of values in orderly market transactions, such as comparisons of similar public companies and the current gross value of the asset. Value in use is calculated by the estimated future cash flows based on business plans approved by management, discounted at the discount rate which is derived from the weighted average cost of capital. The business plan used is based on external information, reflects historical experiences, and generally has a maximum of five years. Estimated cash flows beyond the period covered by the business plan are calculated using the estimated growth rate not exceeding the long-term average growth rate of the market to which the asset belongs. Although a certain amount of negative impact due to the business environment is included in current business plans, these plans may be affected by risks related to market or economic environment, and actual result may differ from the estimates. In addition, the discount rate used to calculate the value in use is affected by stock market trends and fluctuations in interest rates.



The group of CGUs to which a significant proportion of goodwill was allocated were the power grids business in the Green Energy & Mobility segment as of March 31, 2025. The recoverable amount used in the annual impairment test of goodwill of the power grids business was calculated based on the value in use and in calculation of the value in use, estimated future cash flows was discounted at the discount rate derived from the weighted average cost of capital. Estimated future cash flows was based on business plan for five years and beyond the period covered by the business plan were calculated taking into account growth rate. The significant assumptions were revenue growth rates and gross profit ratios which reflected past experience and external information. The growth rate was set taking into account indices such as long-term inflation rate announced by an external research organization. Impairment losses related to the goodwill were not recognized in the fiscal year ended March 31, 2025.

The carrying amount of goodwill allocated to the power grids business was 615,337 million yen as of March 31, 2025.

The Company considers it unlikely for the carrying amount of each CGU (or group of CGUs), together with allocated goodwill, would exceed the respective recoverable amounts of the CGU (or group of CGUs) even if the primary assumptions used for the impairment test changed within a reasonable range.

3. Employee Retirement Benefits (The ending balance of Retirement and severance benefits of 247,497 million yen)

Calculation methods for employee retirement benefits are described in the note 7 in the “Notes on Important Matters for Basis of Presentation of Consolidated Financial Statements”.

The measurement of a significant amount of employee retirement benefit costs is derived from actuarial valuations containing a number of actuarial assumptions including mortality, withdrawal and retirement rates, changes in wages and the discount rate. The Company and its subsidiaries make judgements regarding the actuarial assumptions used by taking into account various factors including personnel demographics, market conditions and expected trends in interest rates. Actuarial assumptions are determined based on the best estimates and judgements but may be affected by variance of uncertain economic conditions in the future or by amendments or issuance of related laws.

4. Long-term projects (The ending balance of Provisions for expected losses on construction contracts of 109,913 million yen)

The Company is engaged in long-term projects to provide goods and services according to customers' specifications over a specified period of time, and revenue is recognized mainly based on the pattern of the cost accrual (the progress of the project mostly based on the cost incurred relative to the estimated total cost) and provisions for expected losses on construction contracts are recognized based on future estimated losses when there is a possibility of incurring losses in the future. For long-term projects, the total estimated revenue is calculated to the extent that is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when uncertainty associated with the total estimated revenue is subsequently resolved. In addition, the total estimated costs are estimated considering contract risks and other factors. The Company regularly reviews these estimates and reflects them in its accounting treatment.

5. Deferred tax assets (The ending balance of Deferred tax assets of 282,525 million yen)

Deferred tax assets are recognized to the extent that it is probable that future taxable income will be available against which unused tax loss carryforwards, unused tax credits and future deductible temporary differences can be utilized. A certain amount of negative impact due to the business environment is included in future taxable income. In assessing the realizability of deferred tax assets, the Company considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income in specific tax jurisdictions during the periods in which these deductible differences become deductible. The Company carries out an assessment of the scheduled reversals of deferred tax liabilities and projected future taxable income, including the execution of certain available tax strategies if needed. Based on these factors, the Company considers it is more likely than not it will realize the benefits of these deductible differences as of March 31, 2025. However, the times and amounts of taxable income occurrence may be affected by variance of uncertain economic conditions in the future, and the actual times and amounts may differ from the estimates.

The Company has applied the temporary exception to recognizing and disclosing information about deferred tax assets and liabilities related to income taxes arising from tax law enacted or substantively enacted to implement the Pillar Two model rules published by the Organization for Economic Co-operation and Development (hereinafter “the Pillar Two income taxes”) in accordance with IAS 12 “Income taxes”. As a result of applying the temporary exception, the Company does not recognize deferred tax assets and liabilities related to the Pillar Two income taxes.

(Notes to Consolidated Statement of Financial Position)

1. The components of Trade receivables and contract assets: Accounts receivable of 2,277,707 million yen, Contract assets of 1,145,151 million yen, and Others of 73,482 million yen.  
Trade receivables and contract assets are stated as net of the allowance for doubtful receivables. Others include electronically recorded monetary claims and notes receivable.
2. Accumulated other comprehensive income: Foreign currency translation adjustments of 890,159 million yen, remeasurements of defined benefit plans of 114,167 million yen, net changes in financial assets measured at fair value through other comprehensive income of 39,496 million yen, and net changes in cash flow hedges of (3,031) million yen.
3. Collateralized assets: Cash and cash equivalents of 253 million yen, trade receivables and contract assets of 249 million yen, other current assets of 235 million yen, investments in securities and other financial assets of 290 million yen, and property, plant and equipment of 7,506 million yen.  
Secured debts: 4,359 million yen.
4. Allowance deducted directly from assets: 140,475 million yen from trade receivables and contract assets, and 2,591 million yen from other receivables.
5. Property, plant and equipment include buildings and structures of 452,774 million yen and right-of-use assets of 250,217 million yen.  
Accumulated depreciation and impairment losses of property, plant and equipment are (2,551,636) million yen.  
Other intangible assets include software of 203,196 million yen.
6. Guarantees: 4,396 million yen

(Notes to Consolidated Statement of Profit or Loss)

1. Other income  
Other income of 49,665 million yen mainly consists of net gain or loss on business reorganization and others of 29,638 million yen.
2. Other expenses  
Other expenses of (143,023) million yen mainly consists of impairment losses on property, plant and equipment, goodwill and other intangible assets of (92,135) million yen.
3. Income taxes  
Income taxes of (305,868) million yen includes current tax expense of (314,010) million yen and deferred tax expense of 8,142 million yen.

(Notes to Consolidated Statement of Changes in Equity)

1. Class and number of issued shares and treasury stocks at end of year

(1) Issued shares	Common stock	4,580,341,685 shares
(2) Treasury stocks	Common stock	2,467,109 shares
2. Cash dividends

Total amount of cash dividends	189,207 million yen
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3. Class and number of shares to be issued upon exercise of stock acquisition rights at end of year

Common stock	1,387,100 shares
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(Notes on Revenue Recognition)

1. Disaggregation of revenue

The Company derives revenues primarily from contracts with customers.

The disaggregation of revenue attributable to each reportable segment and geographic area for the fiscal year ended March 31, 2025 are as follows.

(Millions of yen)

	Japan						Overseas Revenues Subtotal	Total Revenues
		North America	Europe	Asia	Other Areas			
Digital Systems & Services	1,929,584	378,078	234,813	231,348	58,761	903,000	2,832,584	
Green Energy & Mobility	435,892	863,996	1,445,726	537,788	632,106	3,479,616	3,915,508	
Connective Industries	1,582,505	284,583	220,626	1,037,458	38,022	1,580,689	3,163,194	
Others	414,819	8,625	11,793	60,605	1,675	82,698	497,517	
Subtotal	4,362,800	1,535,282	1,912,958	1,867,199	730,564	6,046,003	10,408,803	
Corporate items & Eliminations	(583,597)	(7,267)	(10,341)	(23,920)	(308)	(41,836)	(625,433)	
Total	3,779,203	1,528,015	1,902,617	1,843,279	730,256	6,004,167	9,783,370	

The Digital Systems & Services segment consists of Front Business, IT Services and Services & Platforms, for which revenue amounted to 1,228,037 million yen, 1,058,645 million yen and 1,069,776 million yen for the year ended March 31, 2025 (including intersegment transactions). Front Business and IT Services are operated mainly in Japan, and Services & Platforms is operated mainly in Japan, North America and Europe.

The Company's revenues include revenue recognized based on the pattern of the cost accrual arising from long-term projects. Of the revenue recognized during the fiscal year ended March 31, 2025, the amount of revenue recognized based on the pattern of the cost accrual arising from long-term projects was 3,029,280 million yen.

2. Information about satisfaction of performance obligations

The following is information about satisfaction of performance obligations related to major goods and services of each reportable segment.

(Digital Systems & Services)

Front Business and IT Services primarily provide goods and services such as system integration, consulting and cloud service. Services & Platforms primarily provides IT products and software.

These long-term projects in system integration, consulting and cloud service businesses provide goods and services according to customers' specifications over a specified period of time, and revenue is recognized mainly based on the pattern of the cost accrual (the progress of the project mostly based on the cost incurred relative to the estimated total cost) or the passage of time as performance obligations are satisfied over time. Many of the contracts require payments based on milestones, and in some cases, payments are made before performance obligations are satisfied.

In IT products and software businesses, revenue is recognized when control over the goods is transferred to customers as performance obligations are satisfied at the point in time upon the completion or upon delivery of the goods. Mostly, payment terms stipulate that the consideration is received within one year after the performance obligation is satisfied, and there are no significant transactions in which payment terms include deferred payments, etc.

(Green Energy & Mobility and Connective Industries)

The Green Energy & Mobility segment includes revenue from businesses such as energy solutions and railway systems. The energy solutions business is operated mainly in Asia, North America and Europe. The railway systems business is operated mainly in Europe. The Connective Industries segment includes revenue from businesses such as building systems, smart life & ecofriendly systems, measurement and analytical systems, and industry & distribution solutions. The building systems business is operated mainly in China, the smart life & ecofriendly systems business is operated mainly in Japan, the measurement and analytical systems business is operated mainly in Japan, Asia, North America and Europe, and the industry & distribution solutions business is operated mainly in Japan.

Long-term projects related to contracts such as construction in these segments involve manufacturing and providing goods based on customers' specifications over a specified period of time. As performance obligations are satisfied over time, revenue is recognized mainly based on the pattern of the cost accrual (the progress of the project mostly based on the cost incurred relative to the estimated total cost). In addition, these segments provide certain services promised in the contracts such as maintenance throughout the duration of the contract and recognize revenue over time based on the passage of time. Many of the contracts require payments based on milestones, and, in some cases, payments are made before performance obligations are satisfied.

Further, in the sale of elevators, home appliances, measurement and analytical systems, industrial equipment, etc. included in the Connective Industries segment, revenue is recognized when control over the goods is transferred to customers as performance obligations are satisfied at the point in time upon the completion or upon delivery of the goods. Mostly, payment terms stipulate that the consideration is received within one year after the performance obligation is satisfied, and there are no significant transactions in which payment terms include deferred payments, etc.

3. Information about contract balances

The following table shows the beginning and ending balances of Trade receivables, Contract assets and Contract liabilities from contracts with customers for the fiscal year ended March 31, 2025.

	(Millions of yen)	
	April 1, 2024	March 31, 2025
Trade receivables	2,063,056	2,352,963
Contract assets	971,988	1,196,580
Contract liabilities	1,739,770	2,272,034

Of the revenue recognized during the fiscal year ended March 31, 2025, the amount included in Contract liabilities at the beginning of the fiscal year was 1,059,123 million yen. And the amount related to performance obligations satisfied in the past periods was not material.

4. Transaction price allocated to remaining performance obligations

The following table shows the balance of unsatisfied performance obligations by reportable segment for the fiscal year ended March 31, 2025.

(Millions of yen)

	(Millions of yen)	
	Intersegment transactions	Balance of unsatisfied performance obligations
Digital Systems & Services	78,234	1,544,338
Green Energy & Mobility	52,569	13,490,014
Connective Industries	120,358	1,828,964

Segments of the Company and its subsidiaries that have contracts under which revenue is recognized over a long period of time are primarily the Digital Systems & Services segment, Green Energy & Mobility segment and Connective Industries segment.

The estimated timing of unsatisfied performance obligations at the fiscal year ended March 31, 2025 is as follows.

Approximately 90% of the balance of unsatisfied performance obligations of the Digital Systems & Services segment was expected to be satisfied within three years and approximately 10% after three years but no more than five years.

Approximately 70% of the balance of unsatisfied performance obligations of the Green Energy & Mobility segment was expected to be satisfied within three years and approximately 20% after three years but no more than five years.

Approximately 90% of the balance of unsatisfied performance obligations of the Connective Industries segment was expected to be satisfied within three years.

Others have contracts whose initial expected terms are generally one year or less.

Accordingly, related information is excluded from this disclosure in accordance with the practical expedient.

5. Assets recognized from the costs incurred for obtaining or fulfilling contracts with customers

The Company and its subsidiaries recognize the costs incurred for obtaining or fulfilling contracts with customers as an asset to the extent those costs are expected to be recovered. Such costs recognized as an asset as of March 31, 2025 were not material.

(Notes on Financial Instruments)

1. Status of Financial Instruments

The Company and its subsidiaries, in an endeavor to optimize the capital efficiency of their business activities through efficient management of operating funds, include highly liquid short-term investments, which mature within three months of the date of acquisition and pose very little risk of fluctuation in value, in “cash equivalents” as immediately available financial resources.

Customer credit risk regarding receivables is managed based mainly on the current economic conditions, inherent risks, the financial position of the relevant customer and the past record.

Investments in securities and other financial assets mainly comprise equity financial instruments, which are managed by constantly monitoring the fair value.

Short-term debt and long-term debt are mainly used to fund business operations and capital expenditures.

2. Fair Value, etc. of Financial Instruments

(1) Fair Value Measurements

The following methods and assumptions are used to measure the fair value of financial assets and liabilities. Cash and cash equivalents, Trade receivables, Short-term loans receivable, Other accounts receivable, Short-term debt, Other accounts payable and Trade payables

The carrying amount approximates the fair value because of the short maturity of these instruments. Investments in securities and other financial assets and Other financial liabilities

The fair value of lease receivables is based on the present value of lease payments receivable calculated for each group of years to maturity using discount rates that reflect the time to maturity and credit risk.

Investment securities with quoted market prices are estimated using the quoted share prices. In the absence of an active market for investment securities, quoted prices for similar investment securities, quoted prices associated with transactions that are not distressed for identical or similar investment securities or other relevant information including market interest rate curves, referenced credit spreads or default rates, are used to determine fair value. If significant inputs of fair value measurement are unobservable, the Company uses price information provided by financial institutions to evaluate such investments. The information provided is corroborated by the income approach using its own valuation model, or the market approach using comparisons with prices of similar securities.

The fair value of long-term loans receivable is estimated based on the present value of future cash flows using the interest rate applicable to an additional loan of the same type.

Derivative assets and derivative liabilities are measured at fair value based on quoted prices associated with transactions that are not distressed, prices in inactive markets, or based on models using interest rate curves and forward and spot prices for currencies and commodities. If significant inputs are unobservable, the Company mainly uses the income approach or the market approach to corroborate relevant information provided by financial institutions and other available information.

Long-term debt

The fair value of long-term debt is estimated based on quoted market prices or the present value of future cash flows using the market interest rates applicable to the same contractual terms.

(2) Financial Instruments Measured at Amortized Cost

The carrying amounts and estimated fair values of the financial instruments measured at amortized cost as of March 31, 2025 is as follows.

The fair value estimated for financial assets and liabilities measured at amortized cost is classified in Level 2 of the fair value hierarchy.

(Millions of yen)

	Carrying amounts	Fair values
<u>Assets</u>		
Investments in securities and other financial assets		
Lease receivables	21,512	21,922
Debt securities	46,892	46,295
Long-term loans receivable	9,515	10,428
<u>Liabilities</u>		
Long-term debt [1]		
Bonds	220,000	211,220
Long-term debt	653,797	650,127

[1] Long-term debt is included in Current portion of long-term debt and Long-term debt in the consolidated statement of financial position.

(3) Financial Instruments Measured at Fair Value

Financial instruments measured at fair value on a recurring basis after the initial recognition are classified into three levels of the fair value hierarchy based on the measurement inputs' observability as follows:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets

Level 2: Valuations measured by direct or indirect observable inputs other than Level 1

Level 3: Valuations measured by significant unobservable inputs

When several inputs are used for a fair value measurement, the level is determined based on the input that is significant with the lowest level in the fair value measurement as a whole.

Transfers between levels are deemed at the beginning of each quarter period.

The following table presents the assets and liabilities that are measured at fair value on a recurring basis as of March 31, 2025.

(Millions of yen)

Class of financial instruments	Level 1	Level 2	Level 3	Total
Financial assets measured at fair value through profit or loss:				
Investments in securities and other financial assets				
Equity securities	373	-	47,118	47,491
Debt securities	9,881	5,941	2,979	18,801
Derivatives	-	124,615	1,856	126,471
Financial assets measured at fair value through other comprehensive income:				
Investments in securities and other financial assets				
Equity securities	47,382	-	103,593	150,975
Total financial assets at fair value	57,636	130,556	155,546	343,738
Financial liabilities measured at fair value through profit or loss:				
Other financial liabilities				
Derivatives	-	79,614	-	79,614
Total financial liabilities at fair value	-	79,614	-	79,614

The following table presents the changes in Level 3 instruments measured on a recurring basis for the year ended March 31, 2025.

(Millions of yen)

Level 3 financial assets	Equity securities	Debt securities	Derivatives	Total
Balance at beginning of year	141,314	2,901	2,171	146,386
Gain (loss) in profit or loss [1]	1,929	(48)	(293)	1,588
Loss in OCI [2]	(3,385)	-	-	(3,385)
Purchases	10,940	27	-	10,967
Sales and redemption	(1,099)	(205)	-	(1,304)
Acquisitions and divestitures	83	17	-	100
Other	929	287	(22)	1,194
Balance at end of year	150,711	2,979	1,856	155,546
Unrealized gain (loss) relating to financial assets held at end of year [3]	1,929	(33)	(293)	1,603

- [1] Gain (loss) in profit or loss related to Financial assets measured at fair value through profit or loss is included in Financial income and Financial expenses in the consolidated statement of profit or loss.
- [2] Loss in OCI related to Financial assets measured at fair value through other comprehensive income is included in Net changes in financial assets measured at fair value through OCI in the consolidated statement of comprehensive income.
- [3] Unrealized gain (loss) relating to Financial assets measured at fair value through profit or loss held at the end of year is included in Financial income and Financial expenses in the consolidated statement of profit or loss.

Fair values are measured by the finance departments in accordance with the Company's policies and procedures. Valuation models are determined so that they reflect each financial instrument's nature, characteristics and risks most appropriately. The finance departments continually examine changes in important inputs that could affect the fair value. In case the fair value of a financial instrument was significantly impaired, administrators review and approve the impairment loss.

(Notes on Per Share Information)

Hitachi, Ltd. stockholders' equity per share 1,277.25 yen  
Earnings per share attributable to Hitachi, Ltd. stockholders 133.85 yen

Note: On July 1, 2024, the Company completed a share split into 5 shares for every one common share. The figures for earnings per share attributable to Hitachi, Ltd. stockholders are calculated on the assumption that the Company conducted this split at the beginning of the fiscal year.

(Notes on Major Subsequent Events)

Repurchase of Shares of Common Stock

The Board of Directors held on April 28, 2025 decided to repurchase shares of its own common stock pursuant to Article 459, Paragraph 1 of the Companies Act of Japan and Article 32 of the Articles of Incorporation, as follows.

(a) Reason for repurchase

The Company views the return of profits to shareholders through enhancing corporate value from mid- and long-term perspective, paying dividends continuously and repurchasing its own shares flexibly as an important managerial issue. The Company has decided to repurchase its own shares this time, taking into consideration its financial condition, asset sales and others.

(b) Outline of the Repurchase

- (i) Class of shares to be repurchased  
Common stock of the Company
- (ii) Aggregate number of shares to be repurchased  
Up to 140 million shares  
(3.06% of the number of outstanding shares (excluding treasury stocks))
- (iii) Aggregate amount of repurchase  
Up to 300.0 billion yen
- (iv) Period of the repurchase  
From April 30, 2025 to March 31, 2026
- (v) Method of repurchase  
Expected open market purchase through the Tokyo Stock Exchange