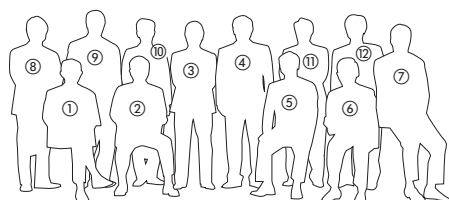


Executive Officers

As of June 30, 2014



① Koji Tanaka ② Toyoaki Nakamura ③ Hiroaki Nakanishi ④ Toshiaki Higashihara ⑤ Tatsuro Ishizuka
⑥ Toshiaki Kuzuoka ⑦ Shinjiro Iwata ⑧ Toshikazu Nishino ⑨ Ryuichi Kitayama ⑩ Yutaka Saito
⑪ Junzo Nakajima ⑫ Masahiro Kitano

Chairman & CEO

Hiroaki Nakanishi* General management

President & COO

Toshiaki Higashihara* Overall operations

Executive Vice Presidents and Executive Officers

Tatsuro Ishizuka* Cost structure reform, power systems business and infrastructure systems business

Shinjiro Iwata* Information technology strategies

Yutaka Saito* Information & telecommunication systems business

Koji Tanaka* Strengthening of products

Junzo Nakajima Regional strategies (Asia Pacific)

Toyoaki Nakamura* Finance and corporate pension system

Senior Vice Presidents and Executive Officers

Masahiro Kitano Healthcare business

Ryuichi Kitayama* Marketing and sales

Toshiaki Kuzuoka* Corporate communications and CSR, legal matters, government & external relations, risk management and corporate auditing

Toshikazu Nishino Management strategies

Vice Presidents and Executive Officers

Toshio Ikemura Infrastructure systems business (urban planning and development systems business)

Hiroto Uozumi Power systems business (nuclear power systems business)

Shinichiro Omori Supply chain management (procurement)

Kaoru Kawano Infrastructure systems business (sales operations)

Yoshifumi Kanda Marketing and sales, and power systems business (sales operations)

Yoshihito Kitamatsu Finance and corporate pension system

Kazuhiro Kurihara Marketing and sales

Kenichi Kokubo Regional strategies (China)

Keiji Kojima Research & development

Kunizo Sakai Infrastructure systems business

Kaichiro Sakuma Information & telecommunication systems business

Keiichi Shiotsuka Information & telecommunication systems business (system solutions and services business)

Akira Shimizu Marketing and sales

Yasuo Tanabe Government & external relations

Yoshitaka Tsuda Information & telecommunication systems business (sales operations)

Hidenobu Nakahata Human capital

Hiroshi Nakayama Supply chain management (MONOZUKURI and quality assurance)

Katsumi Nagasawa Power systems business

Masaya Watanabe Information & telecommunication systems business (global service business promotion)

(Notes)

Executives are listed by position and in Japanese alphabetical order within each grouping.

* Denotes executive officers who are representative executive officers.